

Appendix 3 – Capital budget and pipeline priorities

The current approved capital programme, as at period 9 in 2021/22, is shown below alongside the funding to be used. Details on potential future investment opportunities are also shown, but these remain subject to approval.

Approved Capital Programme

Service Area	2021/22	2022/23	2023/24	2024/25	Total
	£'000	£'000	£'000	£'000	£'000
Highways Maintenance Programme	19,016	14,164	629	-	33,809
Highways Mayor's Challenge Fund	11,723	20,726	-	-	32,449
Highways - other	10,119	12,516	-	-	22,635
Waste – Electric Refuse Vehicles	9,185	-	-	-	9,185
Waste - other	775	350	-	-	1,125
Environment & Operations (exc. Waste)	1,675	2,403	-	-	4,087
Parks Development Programme	1,082	3,574	4,685	903	10,244
Parks - other	939	839	-	-	1,778
Abraham Moss Leisure Centre	6,540	15,279	452	-	22,271
Manchester Aquatics Centre	5,208	16,934	8,313	-	30,455
National Cycling Centre	5,954	18,605	42	-	24,601
Leisure - other	3,563	2,901	535	-	6,999
Culture & Libraries	809	1,843	1,476	-	4,128
HRA – former Northwards	21,762	22,056	16,708	2,455	62,981
HRA – Collyhurst regeneration	421	5,230	11,531	11,905	29,087
HRA - other	1,762	10,329	2,219	199	14,509
Homelessness	2,400	1,500	-	-	3,900
Total	102,933	149,249	46,590	15,462	314,234

Funding of Approved Capital Programme

Service Area	2021/22	2022/23	2023/24	2024/25	Total
	£'000	£'000	£'000	£'000	£'000
Grant	2,133	2,820	132	-	5,085
External contributions	23,803	26,145	168	-	50,116
Revenue Contribution to Capital	25,451	39,993	29,958	14,559	109,961
Capital Receipts	3,348	2,139	2,126	-	7,613
Borrowing	48,198	78,152	14,206	903	141,459
Total	102,933	149,249	46,590	45,462	314,234

Future Investment Priorities

The following projects are potential future investment opportunities, which may be brought forward in the future:

- A further investment plan for highway and footway maintenance, improvements, and road safety, as the existing programme comes to an end, starting with a 1-year funding allocation. This would complement existing government funding.
- The opportunities to bid for Mayor's Challenge Fund from the GMCA will be continually reviewed to fund road, footway, and cycleway improvements.
- Investment which prioritise improvements to the network to support active travel.
- Ongoing review of accident prevention and local community safety measures, £2m was included in the programme for 2021/22 and any unused resources will be carried forward into 2022/23.
- Recognising the importance of culture to the economic recovery of Manchester, potential investment to support cultural and creative industries, particularly where such investment can be leveraged against external funding.
- Further investment in the Council's leisure estate to maintain facilities.
- The insourced capital programme for the properties formerly managed by Northwards Housing will continue to be reviewed to ensure there is the correct prioritisation and pace for works to deliver fire safety and decent homes.
- The Council will consider options for retrofit works to make its existing housing zero-carbon.
- Further investment in affordable housing to support Homelessness, through either direct delivery or working with registered providers and other partners. This would include reviewing the role the HRA (Housing Revenue Account) can play in creating new affordable housing
- Investment in temporary accommodation, either through direct ownership or through lease arrangements.